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MANAGING STATE
FORESTS RESPONSIBLY

How EUSTAFOR set its Strategy 2016 into action?

Executive Director's Reports 2018

EUSTAFOR's General Assembly 2019
12-13 March 2019, Brussels, Belgium



Outline

- » Membership
- » Governance
- » Work Accomplished
 - » EUSTAFOR
 - » European Forestry House
- » Resources
 - » Finances
 - » Staff



EUSTAFOR 2019



- » 34 members in 24 countries
- » 25 voting members
- » 9 associated members
- » Newly welcomed:
Catalonia & Serbia
(2018)



EUSTAFOR's Governance

- » General Assembly (26-27 February 2018)
- » Internal audit:
 - » Mr. Roberts Strīpnieks (LVM) and Mr. Martin Strittmatter (FBW) (3-year term 2017-2019)
- » ExCom:
 - » President (Sveaskog) and 8 members: Bay SF (Vice Presidency), Coiltte, LCR, LP, Metsahallitus, ÖBf, ONF, ROMSILVA
 - » Meeting once per quarter (4 meetings in 2018)



EUSTAFOR's Strategy 2016

- I. Challenges and Developments
- II. Strategic Policy Areas & Topics
- III. Vision and Mission
- IV. Strategic Agenda
- V. How to Put Strategy into Action?

Annex 1.

Leading Communication Statements for the Implementation of EUSTAFOR's Strategy



Rolling Annual Work Plan 2016-18

- » Format follows the structure of EUSTAFOR's Strategy
- » Specifies concrete actions, outcomes, time frames and responsible actors are identified for “**strategic themes**”, “**strategic objectives**” and “**success factors**”

Policy initiative/process	Activity (prioritization)	Expected outcome	Actors involved	Timeframe/ remarks
Strategic agenda	A. Climate change policy post-2020, including Land Use and Land Use Change and Forestry (LULUCF)			
Strategic objectives	<ul style="list-style-type: none"> • Improve the understanding of climate change related issues, including LULUCF • Raise awareness for management efforts and practices focusing on increased carbon sequestration in forests, forest soils and harvested wood products • Position European SFMOs in the policy area of climate change and LULUCF 			
Success factors	<ul style="list-style-type: none"> • Accurate recognition and acknowledgement in a policy arena of the contributions from sustainable forest management in combating climate change • Recognition of forest management in state forests as crucial to meeting the EU's climate change policy goals • Understanding by SFMOs of the impact of accounting systems • Exchange of knowledge and experiences between EUSTAFOR members and made available to the association's members 			

- » Allows to follow the progress in the implementation of the Strategy objectives
- » Documents work carried out by EUSTAFOR with its members and/or external partners done in a collaborative manner





Main achievements 2016-18

Climate change policy post-2020

- » EUSTAFOR Working Group on Climate Change in Brussels
 - » 2 position papers on EC's legislative proposals on LULUCF and effort-sharing mechanism (2016 & 2017)
 - » Ongoing work on best practices in state forests
- » EP Intergroup breakfast debate in the European Parliament (2017)
- » LULUCF Implication Workshop together with EOS, CEPF, CEPI & CEI-Bois (2018)



Bio- and Circular Economy

- » Internal WG on Bioeconomy:
 - » Developing the understanding of state forests' on the EU bioeconomy and circular economy (2016)
 - » EUSTAFOR Booklet: “European State Forests Boost the Bioeconomy” (2016)
- » Input to the EU Bioeconomy Strategy review, Circular Economy package and EU Bioeconomy Panel (2017)
- » *The value of Wood* International Forum – 21/3 in Brussels (Keynote by President)
- » Input to Commission’s work on voluntary guidelines on the cascading use principle (2018)



Energy Union (renewables)

- » EUSTAFOR discussion paper on the role of wood biomass in bioenergy (2016)
- » Development of a Position Paper on RED recast with CEPF, Copa & Cogeca, other partners (2017)
- » Joint Appeal from the forestry and agricultural sectors to recognize the role of forest bioenergy in the Renewable Energy Directive post-2020 (2018)



Investments in Rural Areas & Economic Aspects

- » KUPRES conferences by Hercegbosanske Šume 2016 & 2017 – outreach to the Balkan region
- » Joint statement on the mid-term review of the EU Forest Strategy with CEETTAR, CEI-Bois, CEJA, CEPF, CEPI, Copa & Cogeca, ELO, FECOF, UEF and USSE (2018)
- » EUSTAFOR's Policy Paper on the CAP/RDP post-2020 (2018)
- » Organization of the EP Intergroup event: Which role for forests in the future Common Agricultural Policy? (2018)



Biodiversity & Natura 2000

- » EUSTAFOR Position Paper on the Fitness Check of the Birds and Habitats Directives and Their Implementation in State Forests (2016)
- » Co-organization with ONF of the seminar on “Forest Fires, a growing risk due to Climate Change” in Aix-en-Provence, France (2017)
- » Follow-up of EC activities:
 - » Working Group on Natura 2000 in Forests
 - » EC Consultative Group on Biodiversity and Nature (CGBN)
- » Discussions related to forest certification



Ecosystem Services

- » Value Forestry Values – EUSTAFOR Seminar back-to-back with GA 2018
- » Follow-up of Commission's work on MAES - Participating in the working group
- » Follow-up of Commission's work on green infrastructure and restoration, participation in the Working Group



External Context & Partnerships

EUSTAFOR & International Environment

- » Civil Dialogue Group on Forestry and Cork (CDG)
- » EU Forestry Director General meetings
- » Forest Europe
- » UNECE/FAO

Strategic Partnerships & Cooperation

- » FTP
- » European Forestry House
- » Core Group
- » EP Intergroup on CCBSD

Cooperation & Communication with Members

- » Regular contacts with members – calls for action
- » Internal WG, Communicators' Network
- » Visiting members, contributing to members' events



Communication & Outreach

- » New Website & Social Media
- » Redesigned Newsletter
- » Social Media (1194 followers on Twitter)
- » Events, conferences, press briefings...

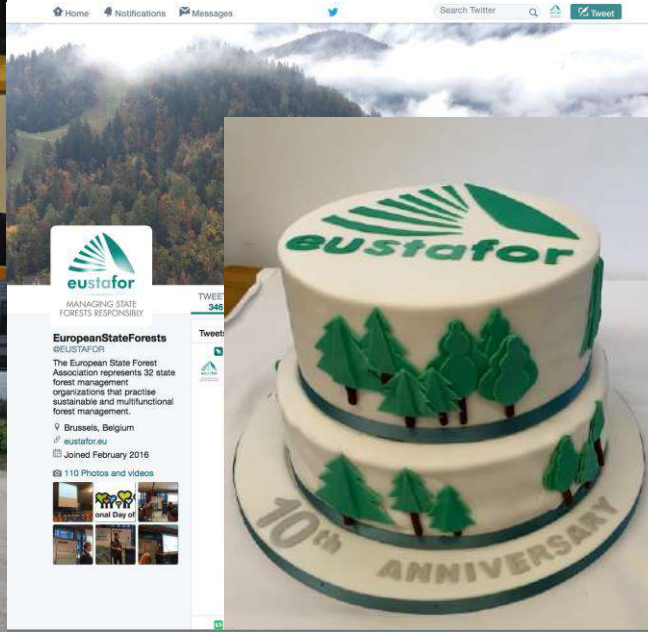


#FORESTCITYPROJECT
 The European State Forest Association is strategic partner of the #ForestCityProject.
[Join us at the Value of Wood Forum in Brussels on the International Day of Forests](#)



01/03/2017 - Forestry News
 FORESTRY AND THE NEED FOR SECTORAL...

20/02/2017 - Forestry News
 DOES THE EU 2030 CLIMATE POLICY...



2018 in Numbers

- » **23** news articles posted on the website + **11** “News from Members”
- » **13** missions accomplished
- » **9** press releases
- » **8** events organized alone or with partners
- » **7** statements and position papers + **1** publication
- » **7** invited presentations & chairing the Forest Europe RTM on the LBA
- » **6** issues of *eustafor.express*
- » **4** visits to members





Financial Report 2018

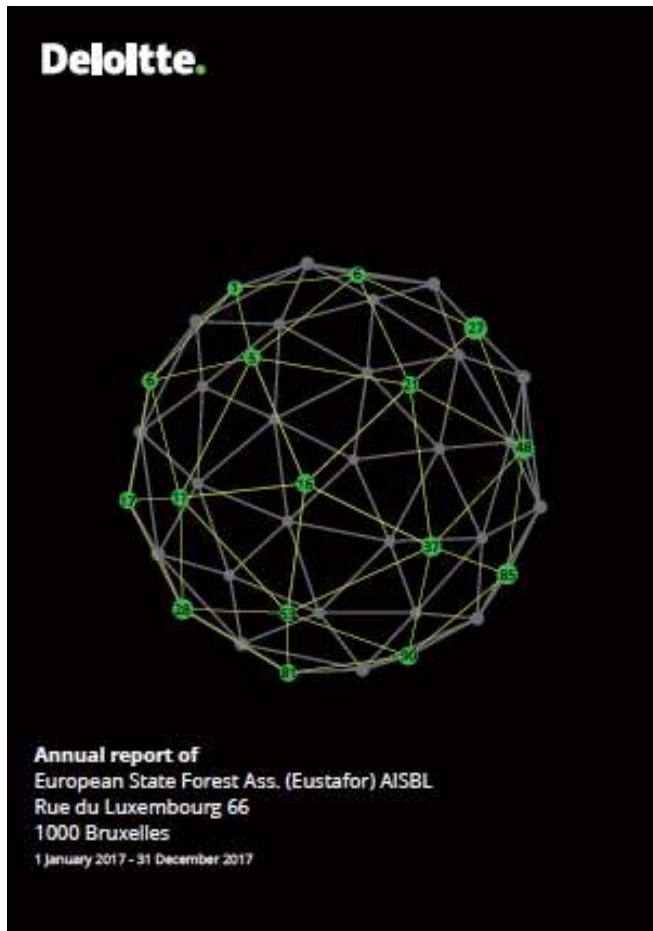
Finance Management

Main issues:

- » Stable financial situation:
 - » budget adopted 1 year in advance, whereas the financing framework and membership fees are calculated for 3-year periods
 - » stabilization of buffer to ensure cash flow is much higher than the minimum required
- » Membership fees 2018:
 - » Duly paid except from Bosnia i Herzegovina, Saxony-Anhalt and Lithuania
 - » Slovak Fee 2017 - still unresolved
- » HOUSE Cash Report – for info only; figures included in the Annual Financial Report by Deloitte
- » Depreciation not reflected in cash report (direct expense) – important to keep in mind when comparing Deloitte figures with cash reports



Annual Financial Account 2018



Balance Sheet	2017	2018
Total Assets	523.670	527.674
- fixed assets, incl. tangible and intangible (furniture) and financial assets (rent guarantee in bank)	24.683	23.015
- current assets (cash in bank)	498.987	504.659
Total Liabilities	523.670	527.674
- amounts payable (incl. suppliers, taxes & salaries owed, deferred charges and income)	98.275	131.449
- accumulated income (profit carried forward since 2006)	425.395	396.225

Income Statement	2017	2018
Operating income	568.802	554.989
Operating charges	592.956	583.829
Other income & charges (bank interests, charges, etc.)	390	-330
Profit/loss for the period	-23.765	-29.170



EUSTAFOR CASH REPORT YEAR-END 2018

2016 ACTUALS	2017 ACTUALS		2018 BUDGET (Approv. GA 2018)	2018 YEAR-END ACTUALS	%
41.295	44.065	RENT & TELECOM	45.000	44.035	98%
260.479	326.811	STAFF	340.000	335.209	99%
17.543	13.412	TRAVEL	25.000	16.360	65%
3.636	9.611	COMMUNICATIONS & PR	15.000	9.303	62%
2.287	6.745	MEETINGS (GA, EXCOM, WG, etc.)	8.000	8.735	109%
2.453	1.459	OFFICE EQUIPMENT	5.000	0	0%
		MEMBERSHIP IN OTHER ORGs:			
22.180	25.000	FTP & EFI	25.000	25.745	103%
18.208	23.018	MISCELLANEOUS	29.000	20.953	72%
368.081	450.121	ORDINARY BUDGET	492.000	460.339	94%
0		∑ EU PROJECTS	0		
35.581		10-YEAR ANNIVERSARY	0		
35.581	0	EXTRAORDINARY BUDGET	0	0	
403.662	450.121	TOTAL EXPENSES	492.000	460.339	94%
417.803	426.912	MEMBERSHIP FEES	456.217	430.079	94%
30.959		∑ EU PROJECTS			
4.442	1.784	MISCELLANEOUS		2.758	
453.204	428.696	TOTAL INCOME	456.217	432.837	95%
49.542	-21.425	BALANCE	-35.783	-27.502	
400.000	378.575	CARRY OVER	342.792	351.073	

Numbers in italics are estimations only



HOUSE CASH REPORT 2018

OVERVIEW OF HOUSE ACTUALS VS BUDGETS	2018 ACTUALS
EXPENSES	
RENT	85.960
INSURANCE	882
TAXES	13.682
TOTAL BUILDING	100.524
CLEANING	10.894
MAINTENANCE	8.142
TOTAL BUILDING MAINTENANCE	19.037
PERSONNEL	34.806
ACCOUNTING & LEGAL	2.822
UTILITIES	1.818
TOTAL OFFICE MGMT	39.445
HOUSE SUPPLIES	2.268
MEETING ROOM SUPPLIES	1.893
TOTAL SUPPLIES	4.160
SUMMER RECEPTION	782
ALL OTHER COSTS	-
MISCELLANEOUS	782
TOTAL HOUSE EXPENSES	163.948
<i>Amounts to be Individually Rebillable</i>	6.976
TOTAL EXP (INCL. REBL EXP)	170.925
INCOME	
RENT	85.960
RENTAL CHARGES	77.735
TOTAL TENANTS	163.695
PO BOX RENTAL	4.800
MEETING ROOM RENTAL	4.800
MISCELLANEOUS	21
TOTAL OTHER	9.621
TOTAL HOUSE INCOME	173.315
<i>Individually Rebillable Amounts</i>	6.985
TOTAL INC (INCL. REBL AMTS)	180.300
TOTAL LOSS/GAIN	9.375,29

Proposed use of income from MR and POBox rental:	
Rent Rebate (included in year-end invoice)	-4.800
Accrual for H-EQPT for meeting room	-4.145
Refurbishment Fund	-430
TOTAL	0
Use refurbishment fund:	-
Transfer to refurbishment fund:	430
Annual interest earned:	-
Refurbishment Fund Balance:	21.492



Staff resources

- » Executive Office:
 - » 2½ posts: Director, Policy & Communications Advisor, Office Manager
 - » Associates
- » Back-up group & internal Working Groups



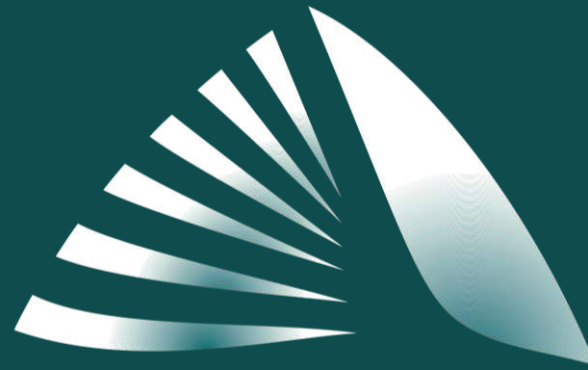
EUSTAFOR Working Groups

- » Activate member organizations
- » Share **experiences and knowledge** among members' experts on specific topics
- » Get in-depth **insights on related EU policy developments**
- » Provide critical **input and recommendations** for EUSTAFOR positions
- » Give punctual **advice** to Executive Office and Executive Committee





Thank you!



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